



HALF-YEAR REPORT 2021

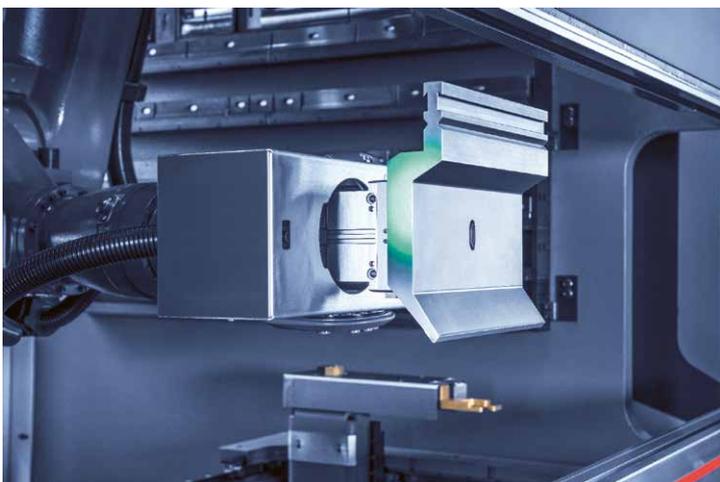


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On track for growth with high-tech solutions following successful transformation

Bystronic is carrying on Conzzeta's legacy. With the divestment of the FoamPartner and Mammut business units and the renaming of the Group, the transformation was successfully completed in the first half of 2021. Bystronic AG shares have been trading on SIX Swiss Exchange since the beginning of May. The new organizational structure puts us in an optimal position to achieve the ambitious growth targets of the Strategy 2025.

In the first half of 2021, Bystronic established itself on the capital market as an independent company. The Conzzeta subsidiaries FoamPartner and Mammut were successfully divested. At the Annual General Meeting on April 21, the decision to rename Conzzeta AG to Bystronic AG was taken. Since May 3, Bystronic shares have been listed on SIX Swiss Exchange under the ticker symbol BYX.

Within the framework of the transformation, Bystronic adapted its organizational structure in order to successfully implement its Strategy 2025. The changes that were initiated last year in order to pool resources and increase productivity have been completed successfully. We have standardized our processes, established a global structure and hired outstanding staff to fill the respective key management positions.

Ambitious growth strategy

35 years after its founding, Bystronic's innovative drive remains steadfast. Today, we generate almost half of our sales with products that have been on the market for less than three years. We launched innovative automation solutions and are already supplying our customers with high-tech solutions for the networked shop floor of the future, the smart factory. To consolidate our competitive edge in the field of software, we are expanding our digital expertise. In March 2021, we acquired the software specialist Kurago. With an eye to new target groups, we are also expanding our portfolio in the silver and bronze segments for laser cutting, bending and automation.

Within the framework of our Strategy 2025, we intend to further strengthen our position in the regional markets and focus even more strongly on the requirements of the individual markets. In addition to initial trade show initiatives in China, Korea and Russia, we also opened our Customer Experience Center at Bystronic's US headquarters with great success. This places us in closer proximity to our customers and enables us to offer them better support. In order to further strengthen our service business, we are continuously recruiting new service technicians.

The pandemic seized as an opportunity

We were able to retain all employees during the Covid-19 crisis. In spite of lockdowns and travel restrictions, our dedicated teams actively supported our customers throughout the pandemic. We were quick to utilize new channels: virtual trainings, live demos and virtual Technology Days. We are continuously expanding these channels.

These new lines of communication also opened up new sales opportunities. Our customers accelerated their drive towards automation, and interest in high-tech solutions supporting the smart factory increased. In addition, there has been an increase in maintenance and upgrades over recent months, which has driven strong growth in our service business: the majority of our customers orders Bystronic machines in conjunction with maintenance contracts. We intend to keep up this positive trend: by 2025, service as a business will become our second mainstay alongside the sale of machines, automation and software.

Focus on sustainability

Bystronic has integrated ecological and social criteria as well as responsible corporate management principles into its strategy process and resolutely implements initiatives. Consequently, the Strategy 2025 attaches great importance to ESG (environmental, social, governance) issues.

We have initiated a wide range of measures to accelerate our ESG performance: we appointed an ESG Officer and defined a sustainability roadmap which has already been approved by the Board of Directors. As of this year, we are also surveying the carbon footprint of all our business locations and will define KPIs and targets for all significant sustainability topics. We will publish our first Sustainability Report for the 2021 financial year.

Bright prospects, high expectations

Thanks to this broad-based range of activities, Bystronic is well prepared for the future. Our portfolio that is focused on end-to-end solutions puts us at the forefront of innovation in our industry. Our regionally embedded organizational structure and our focus on the service business are strengthening our position in the individual markets. And we have the right partners to continuously expand our expertise in relation to the smart factory.

This sound foundation will enable us to further expand our market share. Assuming that the positive business development witnessed in the first half of 2021 extends into the second half of the year, the situation on the procurement markets does not accentuate and inflation remains stable, Bystronic expects sales growth for its continuing operations of around 15% in the 2021 financial year, with an EBIT margin of 8 to 9%.

We would like to thank our employees for their tireless efforts, without which the successful transformation into a modern, agile and sustainable company would not have been possible.



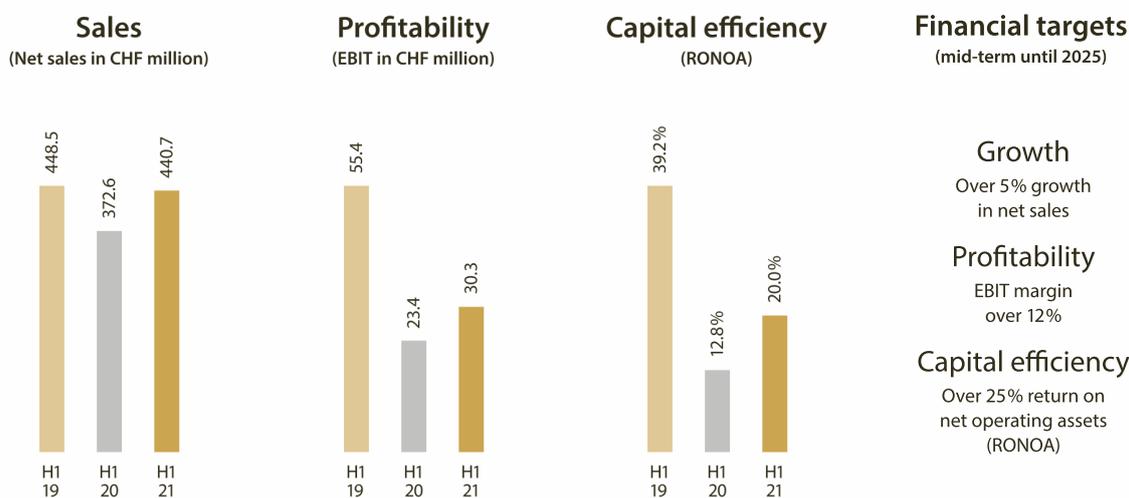
Ernst Bärtschi
Chairman of the Board of Directors



Alex Waser
CEO Bystronic Group

Continuing operations

Performance indicators



Key figures

CHF million	H1 2021	H1 2020
Order intake	549.5	340.2
Increase compared to prior year	61.5%	-24.5%
Increase compared to prior year at constant exchange rates	62.8%	-20.0%
Net sales	440.7	372.5
Increase compared to prior year	18.3%	-20.9%
Increase compared to prior year at constant exchange rates	19.2%	-11.4%
EBITDA	39.4	31.8
in % of net sales	8.9%	8.5%
Operating result (EBIT)	30.3	23.4
in % of net sales	6.9%	6.3%
Net result	23.3	16.6
in % of net sales	5.3%	4.5%
Operating free cash flow	19.7	-24.4
CAPEX	7.7	6.8
Net operating assets (NOA)	234.9	290.3
Return on net operating assets (RONOA)	20.0%	12.8%
Total equity	804.4	834.0
in % of total assets	69.2%	72.2%
Earnings per class A share, in CHF	11.19	7.45
Number of employees as of reporting date	3,357	3,043



Positive development of Bystronic's continuing operations with strong order intake and sales

In the first half of 2021, net sales and order intake of Bystronic's continuing operations were substantially above the prior-year period. At constant exchange rates, net sales increased by 19.2% compared to the first half of 2020, while order intake rose by a strong 62.8%. The operating result (EBIT) increased by 30% to CHF 30.3 million, with an EBIT margin of 6.9%. In line with the strategy, the divestments of FoamPartner and Mammut were successfully closed in the first half of 2021, resulting in a cash inflow of CHF 322.7 million.

Continuing operations

The acceleration of Bystronic's business development, which already began in the fourth quarter of 2020 and was accentuated in the first quarter of 2021, extended into the second quarter of 2021. In the first half of 2021, Bystronic's continuing operations recorded net sales of CHF 440.7 million (H1 2020: CHF 372.5 million), 18.3% above the prior-year period (+19.2% at constant exchange rates). The order intake amounted to CHF 549.5 million (prior-year period: CHF 340.2 million), an increase of 61.5% or a plus of 62.8% when adjusted for exchange rates. In comparison to the pre-pandemic levels of the first half of 2019, the growth at constant exchange rates was 4.4% for net sales and 27.6% for order intake.

The positive business performance was broad-based in all regions. Bystronic achieved solid growth above and beyond pandemic-related catch-up effects – in particular in its service business, a key growth driver of the Strategy 2025. As such, the global service business in the first half-year accounted for 22.9% of sales, compared to 19.9% in H1 2020 and 20.4% in H1 2019.

The operating result (EBIT) of the continuing operation in the first half-year 2021 amounted to CHF 30.3 million with an EBIT margin of 6.9% (prior-year period: CHF 23.4 million resp. 6.3%). As previously announced, one-off costs in connection with the transformation of the Group were incurred in the first half of the year. Adjusted for these costs, the EBIT margin for the first half of 2021 stands at 8.0%, somewhat impacted by the strategic expansion of the service business and the associated recruitment of additional service technicians. EBITDA of the continuing operations in the first half of 2021 amounted to CHF 39.4 million (previous year: CHF 31.8 million) or 8.9% of net sales (H1 2020: 8.5%).

As in other industries, higher raw material prices and limited shipping capacities proved to be challenging both for Bystronic and our customers. Thanks to our increasingly regional organization and sourcing, we were able to partially mitigate the impact of this on our performance.

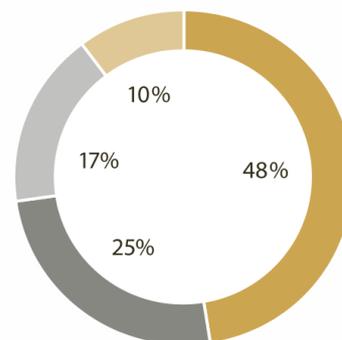
While our customers faced the challenges of higher steel prices and labor costs, not least as a result of the pandemic, we are seeing an increased demand for our automation solutions, which contribute towards the reduction of material waste and the optimization of workflows.

In the first half of 2021, Bystronic acquired the software specialist Kurago, in order to accelerate the market launch of our smart factory solutions. Initial pilot projects are scheduled for the second half of 2021.

Outlook

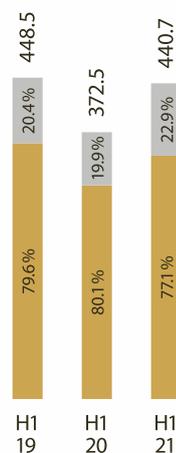
Assuming that the positive business development witnessed in the first half of 2021 extends into the second half of the year, the situation on the procurement markets does not accentuate further and inflation remains stable, Bystronic expects sales growth for its continuing operations of around 15% in the 2021 financial year, with an EBIT margin of 8 to 9%.

Net sales per region



- EMEA
- Americas
- China
- APAC

Net sales by product (in CHF million)



- Machines
- Services

Discontinued operations

Net sales of the discontinued operations amounted to CHF 183.6 million, to which FoamPartner contributed CHF 76.3 million in the first quarter of 2021 (+13.4% at constant exchange rates) and Mammüt CHF 107.3 million for the full first half-year 2021 (+32.9% at constant exchange rates).

The operating result (EBIT) of the discontinued operations amounted to CHF -85.5 million. The divestment loss of FoamPartner accounted for CHF -78.5 million, resulting from the goodwill recycling as prescribed by the Swiss GAAP FER accounting standards.

Total Group

The Group's net sales amounted to CHF 624.3 million in the first half-year of 2021 (H1 2020: CHF 576.2 million), an increase of 8.4%. The operating result (EBIT) was CHF -55.2 million, due to the loss in connection with the divestment of FoamPartner. In the prior-year period, the operating result (EBIT) was CHF 1.8 million, excluding CHF 48.1 million divestment gain from the sale of Schmid Rhyner, which was completed at the end of February 2020.

Overall, the Group result for the first half of 2021 was CHF -60.9 million, compared to CHF 46.6 million in H1 2020. For the continuing operations, the Group result amounted to CHF 23.3 million, an increase of CHF 6.7 million compared to the first half of 2020.

The earnings per class A registered share in the first half of 2021 were CHF -29.50 for the Group or a pro forma CHF 11.19 for the continuing operations.

Operating free cash flow for the continuing operations was CHF 19.7 million compared to CHF -24.4 million in H1 2020. In addition, Bystronic recorded a cash inflow from the divestment of the FoamPartner and Mammüt business units of CHF 322.7 million. After the distribution of CHF 124.2 million in dividends for the 2020 financial year, Bystronic held cash, cash equivalents and securities of CHF 480.8 million at mid-year.

The Board of Directors proposes not to distribute an interim dividend and will state its position in the context of the Annual Report 2021.



EMEA region

The Europe Middle-East Africa (EMEA) region recorded net sales of CHF 209.7 million in the first half of 2021, compared to CHF 183.6 million in the prior-year period, an increase of 15.0%. At constant exchange rates, the sales growth amounted to 13.4%. Growth was recorded both with new machines and in the service business. Order intake in the EMEA countries was very encouraging, growing by 54.6% to CHF 269.4 million (at constant exchange rates: +52.9%), compared to CHF 174.2 million in the first half of 2020. Comparing order intake to the pre-pandemic level of the first half of 2019, the currency-adjusted growth amounted to 14.6%.

The markets in the EMEA region have recovered at different speeds. In particular southern and eastern European countries such as France, Italy, Poland and Czechia developed well. Some countries exhibited pandemic-related catch-up effects.

The product mix was largely in line with the region's dominant gold and silver segments. The service business also delivered an encouraging sales growth. Thanks to our high-quality solutions, we were also able to help our customers prevent lengthy downtimes of their production equipment. In addition, we are seeing an increasing demand for our automation solutions, which is due to the fact that some of our customers are facing supply shortages and price increases for certain raw materials.

Americas region

The Americas region recorded net sales of CHF 111.8 million in the first half of 2021 (prior-year period: CHF 100.4 million), an increase of 10.8%. At constant exchange rates, the revenue growth was 18.5%. The service business made an above-average contribution to this growth. Order intake in the Americas region increased by 80.8% to CHF 148.7 million (+92.1% at constant exchange rates). While the first half of 2020 was particularly affected by the pandemic with a low order intake level of CHF 82.2 million, the increase in order intake amounted to an outstanding +70.1% compared to the level of the first half of 2019.

Regarding regional trends, the business environment in the United States and Canada all but overheated due to substantial government stimulus efforts. This led to a backlog of pent-up demand from our customers which has, among other things, resulted in the need to hire new staff – a difficult undertaking in light of the current labor market. The situation in Latin America, by contrast, has been subdued. Until vaccination rates in these countries increase, we expect to see a slower market recovery here.

Not least as a result of the pandemic and the difficulties of finding sufficient staff, the demand for automated solutions has increased. As a technology leader in this field, we have been able to help our customers automate, and our smart factory solutions are generating a great deal of interest. On the machine side, we experienced a rebound in sales in the gold segment, which had declined in the 2020 pandemic year.

China region

The China region generated record net sales of CHF 74.2 million in the first half of 2021 (prior-year period: CHF 51.0 million), an increase of 45.2%, or 43.5% adjusted for currency. The main driver was the business with new machines, which is owed to the fact that customers started to invest again due to improved economic perspectives. Order intake in the China region rose by a strong 63.9% to CHF 83.4 million (+61.6% at constant exchange rates) compared to the low order intake of CHF 50.9 million in the first half of 2020. In comparison to the first half of 2019, order intake increased by 14.2%. The first quarter started slowly due to the Chinese New Year. Business started trending upward in March and remained strong through the second quarter.

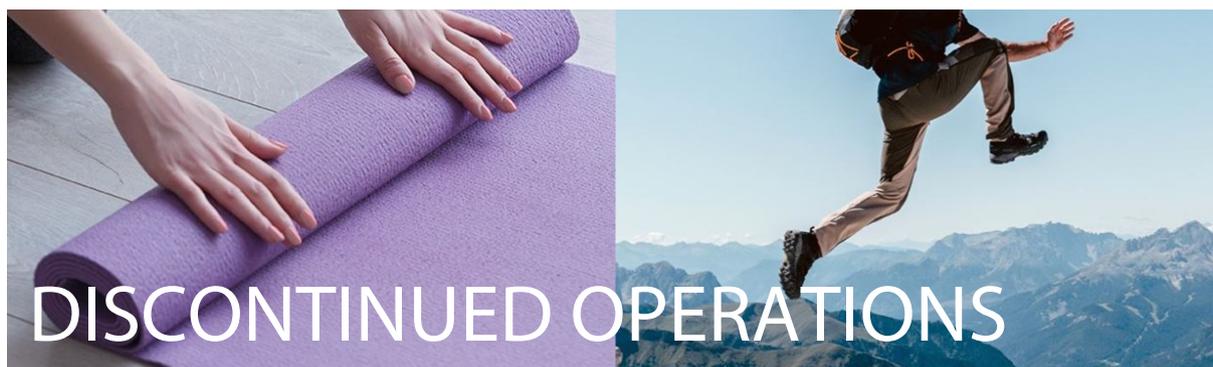
Bystronic China attended several exhibitions and hosted very successful Competence Days. A number of important products were launched in the first half of 2021 addressing the growing demand for cutting and bending solutions. Under the DNE brand, Bystronic launched D-Solar (a 7th-generation high-power laser machine) and V-Bend (new entry-level press brake). In addition, we launched the ByCut Smart and the ByTube Smart 220, expanding the product portfolio in the bronze and silver segments.

APAC region

The Asia-Pacific (APAC) region generated net sales of CHF 45.0 million in the first half of 2021 (prior-year period: CHF 37.5 million), an increase of 19.8%. At constant exchange rates, sales grew by 16.5% compared to the prior-year period. While the new machines business developed well, the service business saw even more buoyant growth rates. Order intake in the APAC region increased by 46.3% to CHF 48.0 million (H1 2020: CHF 32.8 million), or by 43.8% when adjusted for currency or by 26.9%, respectively, compared to the first half of 2019. While the region experienced a somewhat subdued start to the year, order intake started picking up considerably in March and the positive trend continued through the second quarter. The main market drivers were Korea and Australia, but as of April, Taiwan also started contributing to the strong development.

Regarding regional trends, APAC was characterized by two extremes. On the one hand, the more mature markets such as Australia, Korea, Japan and Taiwan found their way back to normality and experienced an upward trend. In fact, most customers were surprised by how quickly business picked up again and now face the challenges of increased shipping and raw material costs. On the other hand, countries in South-East Asia (SEA) and India continued to be severely impacted by the pandemic. This region is suffering from the resulting economic slowdown, and in part also from the limitation of operational activities. Nevertheless, our customer support activities were maintained at a high level and the service business showed an encouraging trend.

The strategy for the APAC region regarding product areas reflects the differentiation between the more mature markets, which are focused on the gold and silver segments, and the markets in SEA and India, which are more oriented toward the bronze and silver segments. Throughout the region, key customer events were carried out in the first half of 2021, in some countries with a return to physical trade shows, in others via digital channels.



Chemical Specialities

The Chemical Specialities segment, consisting of the Schmid Rhyner and FoamPartner business units, was successfully divested in accordance with the Group's transformation announced in December 2019.

Schmid Rhyner was already sold to the specialty chemicals group Altana, headquartered in Wesel, Germany, and deconsolidated at the end of February 2020.

FoamPartner was sold to Recticel, a Belgian polyurethane chemicals specialist based in Brussels and listed on Euronext (REC). The transfer of control and the corresponding deconsolidation took effect on March 31, 2021. The enterprise value of this transaction amounted to CHF 270 million. The net cash inflow from the divestment is CHF 252 million, of which the final payment of CHF 20.3 million will be made in January 2022.

Since Swiss GAAP FER stipulates that goodwill and conversion differences that have been offset against equity must be recorded in the profit or loss at the date of divestment, the transaction resulted in a divestment loss of CHF -78.5 million for the first half of 2021, which is reflected in the income statement under "Other operating expenses".

In the first quarter of 2021, the Chemical Specialities segment generated net sales of CHF 76.3 million (Q1 2020: CHF 73.8 million, including CHF 6.9 million from Schmid Rhyner), an increase of 3.4%. At constant exchange rates and adjusted for the change in the scope of consolidation, the sales growth was 13.4%. This is attributable to a visible recovery across all regions and the Mobility, Specialities and Living & Care segments.

Mammut

In accordance with the Group's transformation announced in December 2019, the Mammut business unit was sold to Telemos Capital, headquartered in London, UK, for an enterprise value of CHF 230 million, including an earn-out structure of up to CHF 45 million. The transfer of control and the corresponding deconsolidation took effect on June 30, 2021.

The cash inflow from the transaction amounted to CHF 91.2 million and the divestment gain was CHF 0.5 million. Due to the estimated earn-out-relevant result as per December 31, 2021, no fair value for the earn-out has been included in the provisional divestment gain. As part of the transaction, the parties agreed on an interest-bearing vendor loan of CHF 60.0 million, which will be repaid by the purchaser by January 2027 at the latest.

In the first half of 2021, Mammut generated net sales of CHF 107.3 million (prior-year period: CHF 80.9 million), corresponding to a growth of 32.6%. Adjusted for exchange rates, sales increased by 32.9% compared to the prior-year period.

Ongoing lockdowns across various regions in the first half of 2021 affected the physical sales channels consisting of specialist retailers and mono-brand stores, the dominant source of revenue. Despite this, the offline channels achieved good sales growth in the first half of 2021. Sales via the digital sales channels almost doubled year-on-year, building on the very strong growth momentum that already began in 2020.

Mammut has thus continued to execute its three-pillar strategy: promoting the e-commerce business as the lead channel, establishing a sustainable supply chain despite certain challenges with the short-term availability of products and developing Mammut in the Nordics.

Consolidated income statement

CHF million January – June	Continuing operation		Discontinued operations		Total Group	
	2021	2020	2021	2020	2021	2020
Net sales	440.7	372.5	183.6	203.7	624.3	576.2
Other operating income	4.1	4.4	3.5	49.0	7.6	53.4
Changes in inventories of unfinished and finished goods	38.3	18.7	2.9	-0.7	41.2	18.0
Material expenses	-236.5	-188.8	-98.8	-101.6	-335.3	-290.4
Personnel expenses	-121.7	-106.8	-49.3	-62.6	-171.1	-169.4
Depreciation and impairment on fixed assets	-6.6	-6.2	-5.6	-8.8	-12.2	-15.0
Amortization and impairment on intangible assets	-2.4	-2.2	-1.8	-2.3	-4.3	-4.5
Other operating expenses	-85.5	-68.2	-120.0	-50.1	-205.5	-118.4
Operating result (EBIT)	30.3	23.4	-85.5	26.5	-55.2	49.9
Financial result	0.0	-0.5	-1.4	-1.7	-1.3	-2.1
Share of result from associates	-	-	0.1	-	0.1	-
Result before income taxes	30.3	22.9	-86.8	24.9	-56.5	47.8
Income taxes	-7.0	-6.3	2.6	5.1	-4.4	-1.2
Net result	23.3	16.6	-84.2	30.0	-60.9	46.6
Attributable to shareholders of Bystronic AG	23.2	15.4	-84.2	30.0	-61.0	45.4
Attributable to minority interests	0.2	1.2	0.0	0.0	0.2	1.2
Earnings per class A registered share, in CHF	11.19	7.45	-40.69	14.52	-29.50	21.96
Earnings per class B registered share, in CHF	2.24	1.49	-8.14	2.90	-5.90	4.39
Diluted earnings per class A registered share, in CHF	11.19	7.45	-40.69	14.52	-29.50	21.96
Diluted earnings per class B registered share, in CHF	2.24	1.49	-8.14	2.90	-5.90	4.39

Consolidated balance sheet

CHF million	June 30, 2021	December 31, 2020
ASSETS		
Current assets		
Cash and cash equivalents	420.8	273.3
Securities	60.0	-
Trade receivables	128.4	191.4
Prepayments to suppliers	10.0	5.6
Other receivables	50.7	41.4
Inventories	235.1	284.5
Prepaid expenses and accrued income	10.8	17.3
Total current assets	915.8	813.5
Non-current assets		
Fixed assets	125.6	255.0
Intangible assets	11.4	25.4
Financial assets	103.2	45.7
Deferred tax assets	7.0	11.0
Total non-current assets	247.2	337.2
TOTAL ASSETS	1,162.9	1,150.6
LIABILITIES		
Current liabilities		
Short-term financial liabilities	3.9	4.8
Trade payables	92.6	118.6
Advance payments from customers	87.3	49.5
Other short-term liabilities	44.7	32.2
Short-term provisions	21.3	21.3
Accrued expenses and deferred income	75.8	87.2
Total current liabilities	325.6	313.8
Non-current liabilities		
Long-term financial liabilities	2.9	2.9
Pension fund liabilities	0.9	1.2
Long-term provisions	19.5	22.1
Deferred tax liabilities	9.5	14.5
Total non-current liabilities	32.9	40.8
Total liabilities	358.5	354.5
Equity		
Share capital	4.1	4.1
Capital reserves	-20.1	-19.5
Own shares	-0.8	-2.1
Retained earnings	819.7	812.2
Equity attributable to shareholders of Bystronic AG	803.0	794.7
Minority interests	1.4	1.3
Total equity	804.4	796.1
TOTAL LIABILITIES AND EQUITY	1,162.9	1,150.6

Consolidated statement of changes in equity

CHF million	Note	Share capital	Capital reserves	Treasury shares	Translation differences	Cash flow hedges	Other retained earnings	Retained earnings	Equity attributable to shareholders of Bystronic AG	Minority interests	Total equity
Total equity December 31, 2019		4.1	37.5	-3.9	-89.3	0.6	925.7	836.9	874.6	5.5	880.1
Net result							45.4	45.4	45.4	1.2	46.6
Dividends							-86.8	-86.8	-86.8	-1.2	-88.0
Changes of cash flow hedging						0.9		0.9	0.9		0.9
Recognition of goodwill in equity	(4.1)						-1.2	-1.2	-1.2		-1.2
Recycling of goodwill from sale of business units	(3)						3.9	3.9	3.9		3.9
Purchase/sale of treasury shares				-0.1					-0.1		-0.1
Share-based compensation			-0.7	1.5					0.8		0.8
Translation differences					-8.8			-8.8	-8.8	-0.2	-9.0
Total equity June 30, 2020		4.1	36.7	-2.6	-98.1	1.5	887.0	790.4	828.7	5.3	834.0
Total equity December 31, 2020		4.1	-19.5	-2.1	-98.9	2.0	909.1	812.2	794.7	1.3	796.1
Net result							-61.0	-61.0	-61.0	0.2	-60.9
Dividends							-124.1	-124.1	-124.1	-0.1	-124.3
Changes of cash flow hedging						-2.4		-2.4	-2.4		-2.4
Recognition of goodwill in equity	(4.2)						-0.5	-0.5	-0.5		-0.5
Recycling of goodwill from sale of business units	(3)						155.0	155.0	155.0		155.0
Share-based compensation			-0.6	1.3					0.7		0.7
Translation differences					40.7			40.7	40.7	0.0	40.7
Total equity June 30, 2021		4.1	-20.1	-0.8	-58.2	-0.5	878.4	819.7	803.0	1.4	804.4

Consolidated cash flow statement

CHF million	Note	January – June 2021	January – June 2020
Net result		-60.9	46.6
Depreciation and impairment on fixed assets		16.1	19.2
Amortization and impairment on intangible assets		0.4	0.4
Gain/loss on disposal of non-current assets and investments		75.4	-50.4
Change in provisions and pension fund liabilities		-7.0	-15.0
Other non-cash changes		-1.2	11.6
Cash flow from operating activities before change in net working capital		22.8	12.3
Increase/decrease in:			
inventories		-58.6	-38.3
trade receivables		-31.2	49.5
prepayments to suppliers		-4.6	-0.9
other receivables, prepaid expenses and accrued income		-4.3	-14.3
trade payables		27.4	-31.3
advance payments from customers		36.3	-5.9
other liabilities, accrued expenses and deferred income		24.8	1.3
Cash flow from operating activities		12.5	-27.6
Investment in property, plant and equipment		-10.0	-15.3
Divestment of property, plant and equipment		5.0	6.3
Investment in intangible assets		-3.0	-4.9
Investment in financial assets and securities		-60.5	-1.6
Divestment of financial assets and securities		4.0	3.0
Acquisition of business activities	(4.2)	0.7	-1.9
Sale of business activities	(3)	322.7	71.2
Cash flow from investing activities		258.8	56.6
Cash flow from operating and investing activities		271.4	29.0
Purchase/sale of treasury shares		0.0	-0.1
Dividends paid to shareholders of Bystronic AG		-124.1	-86.8
Dividends paid to minority shareholders		-0.1	-3.5
Change in short-term financial liabilities		-1.3	0.5
Change in long-term financial liabilities		0.2	0.3
Change in other long-term liabilities		-0.0	-0.1
Cash flow from financing activities		-125.4	-89.8
Effect of currency translation on cash and cash equivalents		1.5	-1.9
Change in cash and cash equivalents		147.5	-62.7
Reconciliation of change in cash and cash equivalents			
Cash and cash equivalents at beginning of period		273.3	300.9
Cash and cash equivalents at the end of period		420.8	238.2

Notes to the consolidated interim financial statements

1 Group accounting principles

General information

Bystronic AG is a stock company incorporated under Swiss law and is domiciled in Zurich. Its shares have been listed on the SIX Swiss Exchange since May 3, 2021 (symbol: BYS); previously under the name Conzzeta AG (symbol: CON). The Board of Directors approved the consolidated interim financial statements 2021 on August 5, 2021.

Accounting principles

The consolidated interim financial statements cover the period from January 1, 2021, to June 30, 2021 and were prepared in accordance with Swiss GAAP FER (Accounting and Reporting Recommendations) and Swiss GAAP FER 31 "Complementary Recommendations for listed entities". These consolidated interim financial statements do not include all the information and disclosures contained in the consolidated annual financial statements and should thus be read in conjunction with the consolidated annual financial statements as of December 31, 2020. The accounting principles of the consolidated financial statements as of December 31, 2020 have been applied unchanged.

The figures contained in the consolidated interim financial statements are unaudited.

Consolidation

The consolidated interim financial statements include Bystronic AG and the companies in which Bystronic AG directly or indirectly holds more than 50% of the voting rights or which are otherwise controlled and under uniform management. These investments are fully consolidated. Investments in associated companies (at least 20% but less than 50% of the voting rights) are accounted for based on the equity method. Other investments are valued at acquisition cost less any necessary value adjustments.

The assets and liabilities of companies that are included in the consolidation for the first time are measured at fair value. Goodwill arising from the revaluation is offset against equity. First-time consolidations take effect on the date on which control is acquired, deconsolidations on the date on which control is relinquished. When companies are divested, both goodwill offset against equity and cumulative exchange rate effects are recycled via the income statement.

Significant management estimates

The preparation of the consolidated interim financial statements requires certain assumptions to be made, which can affect the accounting principles that are to be applied and the amounts reported as assets, liabilities, income and expenses as well as the presentation of these amounts. The management did not make any new material assumptions or estimates in the consolidated interim financial statements compared to those made in the consolidated annual financial statements as of December 31, 2020.

Influence of the Coronavirus pandemic

The coronavirus pandemic had a significant impact on Bystronic's business performance in the first half of 2020. The business units, which operate in different sectors and markets, were affected by the pandemic to varying degrees. The Board of Directors and the Executive Committee analyzed the possible scenarios depending on how the pandemic develops and have defined and initiated corresponding measures. The situation has eased in 2021 but is still being continually reassessed and the implementation of the measures is being systematically monitored.

2 Segment information

The following overview shows the segment revenues broken down into continuing operations and discontinued operations. The continuing operations include Bystronic and the Corporate Center. The discontinued operations include Chemical Specialities (FoamPartner and Schmid Rhyner) and Mammut until their sale took effect. Transactions between continuing operations and discontinued operations are eliminated in the continuing operations.

CHF million January – June 2021	Net sales third parties	Net sales intersegment	Total net sales
Continuing operations			
EMEA	209.7	99.8	309.5
Americas	111.8	1.7	113.5
China	74.2	22.6	96.8
APAC	45.0	1.6	46.6
Eliminations	-	-125.8	-125.8
Total continuing operations	440.7	-	440.7
Discontinued operations			
Chemical Specialities (FoamPartner)	76.4	-	76.4
Mammut	107.3	-	107.3
Total discontinued operations	183.6	-	183.6
Total Group	624.3	-	624.3

CHF million January – June 2020	Net sales third parties	Net sales intersegment	Total net sales
Continuing operations			
EMEA	183.7	103.6	287.2
Americas	100.5	2.0	102.4
China	51.0	24.6	75.6
APAC	37.5	1.3	38.8
Eliminations	-	-131.4	-131.4
Total continuing operations	372.6	-	372.6
Discontinued operations			
Chemical Specialities (FoamPartner + Schmid Rhyner)	122.8	-	122.8
Mammut	80.9	-	80.9
Total discontinued operations	203.7	-	203.7
Total Group	576.2	-	576.2

Pursuant to the complementary recommendation for listed companies (FER 31/8) on segment reporting, in the interests of shareholders, Bystronic does not report segment results. This is due to the following reasons:

– Adverse effect on negotiating positions:

The disclosure of segment results would allow conclusions to be drawn on pricing, which could significantly impair Bystronic's negotiating position.

- Competitive disadvantage in relation to competitors:
Bystronic's competitors generally do not report segment information and detailed segment results. The disclosure of segment results would put Bystronic at a competitive disadvantage vis-à-vis its competitors, since the results allow conclusions to be drawn about the margin and cost situations per segment.

3 Discontinued operations

On December 9, 2019, Bystronic announced (reported prior to the change of name by the holding company Conzzeta AG) the decision of the Board of Directors that the Group's future focus will be on the Bystronic business unit. Market conditions permitting, the other business units were to be divested within a period of one year. The segments Chemical Specialities and Mammut were allocated to the discontinued operations. All companies and business units are affected by the sale.

On February 28, 2020, Bystronic sold the activities of Schmid Rhyner to the German specialty chemicals group Altana. Net sales and operating result for 2020 comprise two months. The transaction resulted in a gain on sale of CHF 48.1 million, recorded under the position "Other operating income".

On March 31, 2021, Bystronic sold the activities of FoamPartner to Recticel, the Belgian specialist for polyurethane chemicals based in Brussels and listed on Euronext (REC). Net sales and operating result for 2021 comprise three months, while the comparison period includes six months. The transaction resulted in a loss on sale of CHF 78.5 million, recorded under the position "Other operating expenses". The remaining purchase price receivable of CHF 19.4 million includes a liability from the final purchase price settlement of CHF 0.9 million and a deferred purchase price payment of CHF 20.3 million, due in January 2022 and recorded under the position "Other receivables". The loss on sale includes the recycling of goodwill of CHF 152.2 million, offset against equity at the time of the acquisition.

On June 30, 2021, Bystronic sold the business unit Mammut to Telemos Capital, an investment company based in London, UK. Net sales and operating result comprise six-month period in both 2020 and 2021. The transaction resulted in a provisional gain on sale of CHF 0.5 million, recorded under the position "Other operating income". The transaction includes an earn-out structure of up to CHF 45.0 million. Due to the estimated earn-out-relevant result as of December 31, 2021, no fair value for the earn-out is included in the provisional gain on sale. The currently outstanding purchase price receivable of CHF 2.0 million results from the purchase price settlement as of June 30, 2021. The parties also agreed on an interest-bearing vendor loan of CHF 60.0 million, which will be repaid by the buyer at the latest by January 2027 and which is recorded under the position "Financial assets".

CHF million	Schmid Rhyner February 28, 2020	FoamPartner March 31, 2021	Mammut June 30, 2021
Current assets	19.2	116.5	141.7
Non-current assets	12.6	103.1	54.6
Assets	31.8	219.7	196.3
Current liabilities	17.1	138.9	176.6
Non-current liabilities	2.0	12.7	1.7
Liabilities	19.1	151.7	178.3
Net assets divested	12.7	68.0	18.0
Selling price	67.5	171.7	42.8
Net assets divested	-12.7	-68.0	-18.0
Transaction costs	-2.7	-11.6	-5.5
Recycling of goodwill	-3.9	-152.2	-2.8
Recycling of translation differences	-	-18.5	-16.0
Gain/Loss on disposal	48.1	-78.5	0.5
Selling price received	65.0	152.3	40.8
Transaction costs paid	-2.4	-9.6	-2.0
Cash and cash equivalents disposed of	-3.1	-21.7	-32.5
Settlement of intercompany receivables and debts	11.6	110.5	144.9
Granting of vendor loan	-	-	-60.0
Net cash flow	71.2	231.5	91.2

4 Changes in the scope of consolidation

4.1 Acquisitions and divestments in the prior year

- As of February 28, 2020, Bystronic sold the activities of Schmid Rhyner.
- As of May 1, 2020, Bystronic acquired the business activities of Weber Laserservice BV, Heteren (Netherlands). The purchase price was CHF 1.9 million. The transaction resulted in goodwill of CHF 1.2 million, which was offset against equity.

4.2 Acquisitions and divestments in the reporting period

- On March 26, 2021, Bystronic acquired Kurago Software S.L., Bilbao, Spain. The purchase price was CHF 0.5 million. The transaction resulted in goodwill of CHF 0.5 million, which was offset against equity.
- As of March 31, 2021, Bystronic sold the activities of FoamPartner.
- As of June 30, 2021, Bystronic sold the business unit Mammut.

5 Seasonality

Bystronic's activities are not subject to any significant seasonal fluctuations.

6 Dividends

At the Annual General Meeting on April 21, 2021, a dividend of CHF 60.00 per class A registered share and CHF 12.00 per class B registered share was approved. The dividend distribution amounted to CHF 124.1 million.

7 Exchange rates

Currency	Unit	Closing rate		Average rate	
		June 2021	December 2020	June 2021	June 2020
EUR	1	1.0965	1.0802	1.0948	1.0667
USD	1	0.9224	0.8803	0.9050	0.9689
CNY	100	14.2747	13.4646	13.9673	13.7668

8 Events after the balance sheet date

There were no events after the balance sheet date which would require an adjustment to the carrying amounts of the assets and liabilities or that would require an additional disclosure.

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